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THE DIRECTOR OF CENTRAL INTELLIGENCE

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Office of the Director

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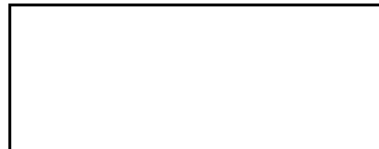
MEMORANDUM FOR: Lieutenant General Graham, USA
Deputy to the DCI for the Intelligence
Community

SUBJECT : Strategy for NIE 11-14 and US Position
Paper for MC-161

25X1 1. Before you depart for new institutional responsibilities it would be extremely useful if we could get together to discuss a strategy for producing both NIE 11-14 and a US position paper on MC-161 -- a US agreed paper that would cover the area of the MC-161 ground forces, air forces and warning sections. [] and I have some ideas on the subject and some proposals to try out on you and I know that you have some strong feelings and ideas on the subject as well. Because both these papers will take some considerable effort to complete, we should probably lay down some plan for their production as early as possible.

2. Some of the thoughts we have had on this include:

- creating an MC-161 position paper that would serve as the US data base for intelligence on the respective subjects. *yes*
- concentrating on making NIE 11-14 a short issues-oriented paper not involved with such things as general armaments production and Order of Battle. *yes*
- including in the MC-161 US position papers a detailed ground Order of Battle which might go as far as including the numbers and types of tanks, APC's and artillery actually estimated to be in each individual division. *yes*



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3. At the meeting of the USIB participants at DIA for next year's MC-161, the subject of a US position paper was broached. The form it might take and whether it actually will occur were left unsettled. All parties were alerted to the likelihood that such a paper would probably be produced as a national intelligence product.

4. None of our ideas are set in concrete, and in view of your personal experience and new and strong influential position, a discussion could well get the community working in the best direction.



Rear Admiral, USN
National Intelligence Officer
Conventional Forces

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cc: Mr. Carver